

HEALTH OVERVIEW AND SCRUTINY COMMITTEE: 30 MARCH 2016

REPORT OF THE DIRECTOR OF PUBLIC HEALTH

COMMISSIONING INTENTIONS

Purpose of report

1. The purpose of this report is to advise the Committee of the Department's Commissioning Strategy and Commissioning Intentions.

Background

Public Health Grant

2. The Department of Health (DoH) allocates public health ring fenced grants so that local authorities can discharge their public health responsibilities, namely:
 - i. improve significantly the health and wellbeing of the local population
 - ii. carry out health protection and health improvement functions delegated from the Secretary of State
 - iii. reduce health inequalities across the life course, including within hard to reach groups
 - iv. ensure the provision of population healthcare advice.

The expectation is that funds will be utilised in-year but if at the end of the financial year there is any underspend, this can be carried over into the next financial year as part of a ring fenced public health earmarked fund.

3. In drawing up their priorities, local authorities, as members of Health and Wellbeing Boards will have a duty to work with Clinical Commissioning Groups (CCGs) and other partners to undertake an assessment of the current and future health and social care needs of the local community. The resulting strategies, to meet the community's needs, will influence how the grant is spent.

Service Transformation

4. Public Health will continue to structure its services in line with the Target Operating Model (TOM) for the County Council. The TOM for early help and prevention services is currently under review but is expected to provide:
 - A broad early help and prevention strategy setting out key priorities across the authority;
 - A focus on early help and prevention to reduce demand for services;
 - A focus on using scarce resources on services that make the biggest impact;
 - A focus on the customer/service user;

- Integration that reflects both an emphasis on the services provided by the County Council, rather than by each department, and the integration and co-ordination of services across partner organisations;
 - More community involvement in the delivery of appropriate services;
 - A streamlined, concentrated and coordinated support service function.
5. For Public Health services, this will enable alignment, and avoid duplication, with preventative services commissioned in other departments. Additionally it will enable the County Council to develop a single approach to harnessing the role of communities in preventing ill health and in making sure individuals are given the information they need to self-care successfully.
 6. From 1 October 2015 the commissioning responsibility for 0-5 Children's Public Health Services transferred to the County Council. Funding for 2015/16 was £3.2 million; this funding was in line with expected spend. In 2016/17 the full year effect of funding will be rolled up in the overall allocation of the Public Health grant. Work has begun on redesigning a 0-19 Children's Public Health Services Offer that incorporates both the 0-5 Health Visitor's service and the 5-19 Children's Services Offer which includes the school nursing contract.

Commissioning Intentions

7. Commissioning intentions are the key changes which the Department plans to make over the next four years to ensure best use of all the available resources. These have a clear rationale/evidence base, are intended to drive outcomes and are aligned the Council's Strategic Plan. Commissioning intentions have a set of actions to ensure delivery and are used to inform future business plans and contractual activity. Examples include the intent to: invest resources, disinvest, shift resources, transform/redesign services, achieve new models of service delivery, pilot changes, scale-up a system wide change or an intention to embed key changes.
8. In developing the Department's commissioning intentions and having regard to the commissioning intentions of other departments four key themes emerged. These are:-
 - Preventative measures;
 - Reducing need;
 - Delaying the development of need;
 - Meeting need.
9. Attached at Appendix A to this report is a table showing in more detail how the Departmental commissioning intentions will fit within these key themes. Such an approach will also, it is hoped, offer opportunities for looking at interdependencies and opportunities for cross-departmental approaches.
10. The commissioning intentions now outlined will be shared with local stakeholders, including current and potential suppliers. The next steps will be to develop this high-level Plan into a set of detailed projects/activities which will be delivered through a range of mechanisms. As part of this, consideration will be whether local people, communities and businesses can do this for themselves, in line with the Council's Community Strategy. This will make sure that it targets resources only at those areas where support is needed the most.
11. The commissioning intentions will act as the focus of service improvement and service re-design over the next four years, though it is recognised that there will be a

need to update this on an annual basis, for example, as legislation changes, as the evidence base develops, or as new policy initiatives are introduced.

Timetable for Decisions

12. The Cabinet will be considering the Council's Commissioning Intentions at its meeting on 19 April 2016. Any comments on this report made by the Health Overview and Scrutiny Committee will therefore be submitted to the Cabinet.

Recommendation

13. Members are asked to note the Department's commissioning intentions and the fit with the key themes of prevent, reduce, delay and meet.

Background papers

Report to the Health Overview and Scrutiny Committee on 20 January 2016 - Medium Term Financial Strategy 2016/17 – 2019/20: Public Health Department
[http://politics.leics.gov.uk/Published/C00001045/M00004513/AI00046584/\\$MTFS.docxA.ps.pdf](http://politics.leics.gov.uk/Published/C00001045/M00004513/AI00046584/$MTFS.docxA.ps.pdf)

Circulation under the Local Issues Alert Procedure

None.

Officer to Contact

Mike Sandys, Director of Public Health
Telephone:
Email: mike.sandys@leics.gov.uk

List of Appendices

Appendix A – Table showing how the Departmental Commissioning Intentions fit the key themes

Relevant Impact Assessments

Equality and Human Rights Implications

14. Detailed impact assessments will be carried out on emerging commissioning intentions and transformation projects and will be reported on as part of the business plans.